



Applicant's Name \_\_\_\_\_  
Last First Middle

I request a confidential reference and hereby waive my right to inspect it.

*Bruce Salomah*

\_\_\_\_\_  
applicant's signature date

I request an open reference and reserve the right to inspect it.

\_\_\_\_\_  
applicant's signature date

Stanford Sierra Camp is a family summer camp operated by SAA-Sierra Programs L.L.C. for Stanford alumni families, faculty, staff, and friends. The camp is located on the shore of Fallen Leaf Lake, near Lake Tahoe, CA.

Work at Sierra Camp is demanding. Some things required of all staff members include:

- working responsibly under little supervision
- performing consistently even when tired, or when work is uninteresting or repetitive (e.g., cleaning cabins or doing dishes)
- social and intellectual contact with adult alumni guests
- getting along well with sixty other student staffers in cramped quarters
- initiative in designing and implementing new programs

Personal references are a valuable source of information in evaluating applicants. Please respond to as many of the following questions as you feel qualified to answer given your knowledge of the applicant. If there are any questions about the nature of the job, please contact Summer Staff Director Liz Cretti by phone at (650)723-0462 or via e-mail at [lcretti@stanford.edu](mailto:lcretti@stanford.edu). Please sign on the reverse side of this form and mail or fax it to the address below by **January 16**.

1. How long and in what capacity have you known the applicant?

2. Describe the applicant's most dominant characteristics and how they affect the applicant's outlook and performance.